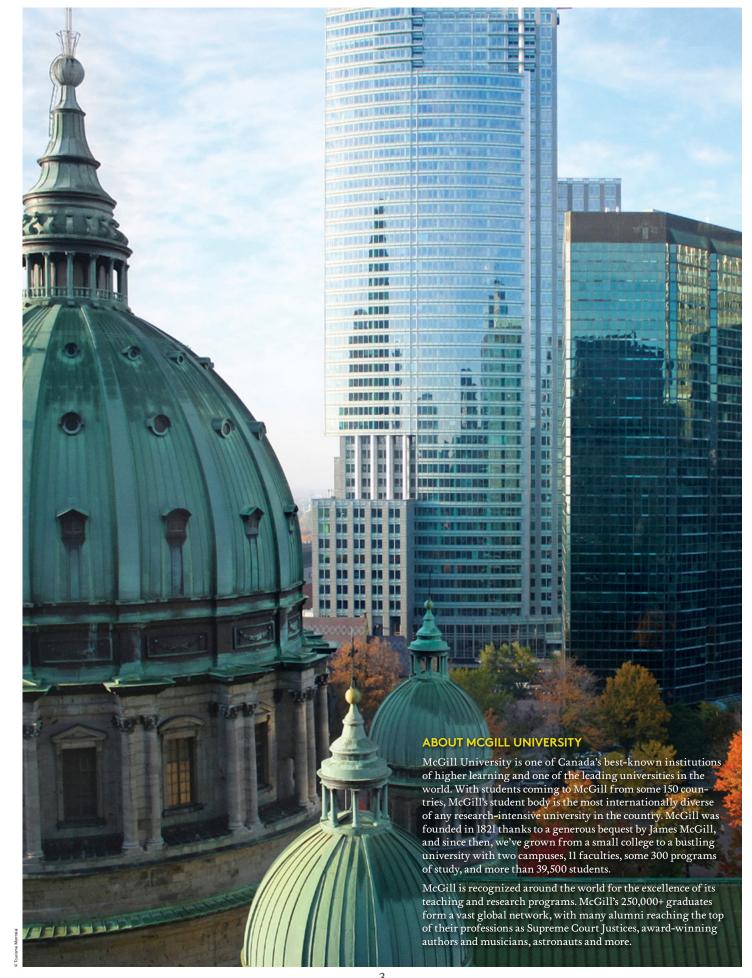




A DIPLOMA IN INTEGRATED AVIATION MANAGEMENT FROM MCGILL UNIVERSITY IS YOUR TICKET TO A WORLD OF POSSIBILITIES. IT ALL BEGINS IN MONTREAL; AS A GLOBAL HUB FOR THE AVIATION INDUSTRY, OUR CITY ATTRACTS THE BRIGHTEST THINKERS AND INTERNATIONALLY-RENOWNED LECTURERS WHOSE OBJECTIVE IS TO PREPARE THE NEXT GENERATION OF AVIATION MANAGERS. THANKS TO A UNIQUE, INTEGRATED PROGRAM THAT REFLECTS THE DYNAMISM OF THE FIELD, GRADUATES ARE EQUIPPED FOR EXCITING MANAGEMENT POSITIONS WITH AIRLINES, AIRPORTS, PRIVATE COMPANIES, REGULATORY BODIES, GOVERNMENT AGENCIES, AND MORE.



AN INTEGRATED APPROACH FOR THE NEXT GENERATION OF PROFESSIONALS

In the dynamic and competitive field of Aviation Management, graduates must be ready for any type of challenge when managing complex international air transportation systems. From flight dispatch and ground operations to revenue management and more, our integrated program will teach you how to put all the pieces together. Working with leaders in the field, our goal is to offer the world's most comprehensive program.



LEADING CHANGE PRF-REQUISITE: NONE

This course will focus on leading and managing change issues, including the leader as a change agent and the change process itself. Various models of change and change leadership will be reviewed, as well as follower reluctance or resistance to change, and strategies that leaders can use to gain follower



CIAM 510 OVERVIEW OF THE AVIATION FIELD PRE-REQUISITE: NONE

This course examines the field of aviation, its past, present, and future as related to airlines, airports, regulatory bodies, service providers, and air navigation, as well as the evolution of air traffic



CIAM 522 AVIATION LAW AND POLICY*

PRE-REQUISITE: CIAM 510

This course covers the fundamental legal principles and processes, international relations and diplomacy, and institu- role—national, regional tional structures important and international, in addito the aviation industry. It also examines the legal and policy aspects of liberalization, globalization and commercialization, safety and security, and environmental constraints.



CIAM 520 AIR TRANSPORTATION FINANCE AND ECONOMICS

This course examines the strategic financial issues facing the aviation industry, and the government's tion to the economic effects on environment, safety, and security.

PRE-REQUISITE: CIAM 510



CIAM 524 AIRLINE MANAGEMENT PRE-REQUISITE: CIAM 510

This course will review the functions and decision-making processes involved in planning and executing airline operations. Topics include: selection of routes and flight networks, fleet diversity, aircraft maintenance locations, gate assignments, air and ground crew scheduling, airline partnerships, and the effects of deregulation.



SEPTEMBER / 4, 11, 18, 25 OCTOBER / 2, 9, 16, 23, 30 NOVEMBER / 6, 13, 20, 27 6:00 pm - 9:00 pm

FALL 2018

SEPTEMBER / 5, 12, 19, 26 OCTOBER / 3 6:00 pm - 9:00 pm SEPTEMBER / 8, 15, 22 8:30 am - 5:30 pm

OCTOBER / 6, 13, 27 8:30 am - 5:30 pm OCTOBER / 10, 17, 24, 30 NOVEMBER / 7 6:00 pm - 9:00 pm

FALL 2018

NOVEMBER / 14, 21, 28 DECEMBER / 5 6:00 pm - 9:00 pm NOVEMBER / 17, 24 DECEMBER / 1, 8 8:30 am - 5:30 pm

JANUARY / 9, 16, 23, 30 6:00 pm - 9:00 pm JANUARY / 12, 19, 26 FEBRUARY / 2 8:30 am - 5:30 pm

The Diploma in Integrated Aviation Management is an intensive, graduate level, 30-credit program (10 courses, 3 credits each course) for candidates who hold an undergraduate degree in any discipline with a minimum cumulative grade point average (CGPA) of 3.0 out of 4.0 or 3.2 out of 4.0 in the last two years of full-time academic studies, and are seeking both academic and practical knowledge in aviation management. Please note that admission to the Diploma in Aviation is limited to the Fall semester. There is no admission to the Winter and Summer semesters. Please contact our advisors to learn how you can register as an independent student in the Winter and Summer semesters.



CIAM 526 AIR CARGO MANAGEMENT

PRE-REQUISITE: CIAM 510 This course explores the operations, business, and regulations related to cargo management. Some of the topics include: packaging and transportation options appropriate for each industry's type or category of product, third party logistics providers, warehousing, costs, and implications on safety and security.





CIAM 521 AVIATION SAFETY AND SECURITY MANAGEMENT

PRE-REQUISITE: CIAM 510 This course examines the evolution and principles of managing safety and security in aviation by different aviation service providers, such as aviation training organizations, airlines, maintenance organizations, manufacturers, air navigation service providers, and airports.



CIAM 525 AIRPORT MANAGEMENT PRE-REQUISITE: CIAM 510

This course will provide an introduction to the airport system and the main issues concerning airport operations and development. Topics include: structure and complexity of the airport organization, airside operations, terminal operations, airport security and facilitation, commercial aspects of airports, airport design, maintenance and airport communications,



CIAM 523 AIR NAVIGATION SERVICES MANAGEMENT

PRE-REQUISITE: CIAM 510 This course will review various aspects of air navigation service management. Topics include: air navigation legislation and its applicability and impact on managerial decisions; roles, responsibilities, and business models of Air Navigation Service Providers; financial planning challenges; global air navigation planning; and the managerial impact of new technologies.

JULY / 5, 6



CIAM 520, CIAM 521, CIAM 522 CIAM 523 CIAM 524 CIAM 525 CIAM 526 and CPL 2532 This capstone course provides participants with the opportunity to integrate, utilize, and apply the knowledge acquired throughout the program to a real situational project, and to further develop their problem-solving and decision-making skills using the latest simulation technology

SUMMER 2019

JULY / 8, 9, 10, 11, 15, 17, 18 JUNE / 6, 7, 8 6:00 pm - 9:00 pm 8:30 am - 6:30 pm JULY / 13, 20, 27

WINTER 2019

FEBRUARY / 6, 13, 20, 27 6:00 pm - 9:00 pm FEBRUARY / 9, 16, 23 MARCH / 9 8:30 am - 5:30 pm

WINTER 2019

MARCH / 13, 20, 27 APRIL / 3 6:00 pm - 9:00 pm MARCH / 16, 23, 30 APRIL / 6 8:30 am - 5:30 pm

SUMMER 2019

and future trends.

MAY / 1, 8, 15, 22 6:00 pm - 9:00 pm MAY / 4, 11, 18, 25 8:30 am - 5:30 pm **SUMMER 2019**

8:30 am - 5:30 pm

* WITH DEPARTMENTAL PERMISSION CIAM 522 AVIATION LAW AND POLICY CAN BE TAKEN AT THE SAME TIME AS CIAM 510 OVERVIEW OF THE AVIATION FIELD IF SCHEDULES OVERLAP

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LEADERS INSPIRING LEADERS

The McGill School of Continuing Studies has gone to great lengths to bring together top international lecturers to educate our students. These global leaders have come together not only to pass on a wealth of current knowledge but, also to inspire students to push the boundaries and redefine the future of Aviation Management.



LECTURER

CAPT. MIGUEL **RAMOS** Technical Officer Aviation Safety Training (AST) Section, ICAO



GUY BRAZEAU Director, Consulting, IATA



YVES DUFRESNE, LLB Vice President, **Alliances** and Regulatory Affairs,

G.E. (GERRY) SIMPSON

Vice President G.E. Simpson Associates Ltd.

GUEST LECTURER

in the Government and Industry

As the Vice President, Alliances and Regulatory Affairs at Air Canada, Yves Dufresne is primarily responsible for the airline's alliance relationships and partnerships with foreign carriers, including its presence in the STAR Alliance, as well as international regulatory and aeropolitical matters. Previously at Air Canada, he held the positions of Vice President, International, Alliances and Regulatory Affairs, and International Affairs Manager

LECTURER

Gerry Simpson's background includes a 32-year career at Air Canada, including as the Director of Cargo Marketing and Business Development. He has also provided aviation consulting services to airlines, airports, and governmental agencies. He most recently assisted Transport Canada in reviews of air cargo competitiveness, and the Atlantic Canada fish and seafood industry on the status of air cargo innovation. His participation in the management team at ULD CARE have kept him current on a wide range of air cargo industry opportunities and issues.



GUEST LECTURER

Laurent Delarue has over 20 years of

international consulting experience

the head of Airport and Cargo

in Air Transportation. He is presently

consulting at IATA. He is or has been

a key advisor to Hong Kong Airport,

Tokyo-Narita, London-Heathrow,

Singapore-Changi, Aéroports de

Throughout his career Laurent has

Singapore. The team he manages

expands over four continents.

held positions in Paris, Montreal and

Paris and Vinci Airports group.

Training Section.

LAURENT DELARUE Head of Airport and Cargo Consulting, IATA



JOHN GRADEK Faculty Lecturer, McGill University School of Continuing **Studies**

John Gradek is Principal at Dergel

executing leadership recruitment

mandates for global transportation

John's business experience includes

CEO of an energy R&D firm and

leadership roles at both Canadian

John currently lectures at McGill's

Pacific Railway and Air Canada.

School of Continuing Studies

in Supply Chain, Operations

Management, and Strategic

Management, as well as for the

Integrated Aviation Management

Executive Search in Montreal.

and logistics service providers.



MARTIN **GRIFFIN EUROCONTROL** to Air **Navigation Bureau ICAO**



JOHN SABA, PhD Faculty of Law, Institute of Air and Space Law, **McGill University**

LECTURER

Dr. John Saba has served as the manager or chairman of a dozen worldwide aviation conferences and symposia for the International Civil Aviation Organization, the American Bar Association (ABA), and McGill University. He is currently an Assistant Editor to the ABA's Air and Space Lawyer, and he served as a judge for the Transportation Appeal Tribunal of Canada. He is also an Adjunct Professor of Law He is currently EUROCONTROL's at the Institute of Air and Space Law, and at McGill he lectures on Economics, International Business and International Trade, and the Integrated Aviation

LEADERS INSPIRING LEADERS



LECTURER

Dr. Ruwantissa Abeyratne has

worked in the field of aviation law

and management for thirty years.

He recently retired as Senior Legal

Officer at the International Civil

where he headed the Treaty Office

and advised States on their regis-

tration and depository obligations

treaties and their adherence. Dr.

Abeyratne has written 24 books

in aerospace law and economics,

as well as air transport economics

and aviation and climate change.

After completing his MBA at the

University of Southern California

Schulich School, York University,

Dr. Moore was employed in the

high-tech industry. As an expert

on strategy and leadership, he

blogs for *Forbes* and conducts

weekly interviews for the Globe

and Mail. He has taught extensively

at Oxford, Cambridge, Duke, LBS,

RSM, Queens, IIM Bangalore,

Renmin (Beijing), and Darden.

Advanced Leadership Program.

At McGill, he co-directs the

and more than 400 papers on work

with regard to international

Aviation Organization (ICAO),

RUWANTISSA ABEYRATNE PhD, LLM Lawyer and International Corporate



FRANCIS SCHUBERT, PhD Head, Corporate Development, and Deputy CEO Skyguide, Swiss **Air Navigation** Services Ltd.

LECTURER

Dr. Francis Schubert is the Head of Corporate Development and Deputy CEO for Skyguide, Swiss Air Navigation Services Ltd., in Geneva, Switzerland. He holds a PhD in international aviation law from the University of Geneva. Dr. Schubert has published a number of articles dealing with legal aspects of Air Navigation Services (ANS), and, more particularly, on the legal liability of air traffic controllers. He has also lectured on ANS matters at various universities.



LECTURER

and PhD at the

MOORE, PhD Associate Professor, Desautels Faculty of Management, McGill University Associate Fellow, **Green Templeton** College, Oxford University



KEVIN CARON Head of ACI **Global Training** and Developing **Nations Airport Assistance Programme**

GUEST LECTURER

Kevin, a Montréal native, joined Airports Council International (ACI) in March 2010 and serves the members by leading ACI's airport education programmes. Previous to ACI he held several positions with Aéroports de Montréal and the International Air Transport Association (IATA). His university education is in geography from Concordia University and he holds two certificates from McGill University's Executive Institute along with a post graduate certificate in Strategic Human Resources Management from Cornell University. He is a graduate of the ACI – ICAO Airport Management Professional Accreditation Programme and the ACI/ JMSB Airport Executive Leadership Programme.

WHAT ARE PEOPLE **SAYING ABOUT THE** INTEGRATED AVIATION **MANAGEMENT PROGRAM?**



"I got exactly what I wanted out of this program. It's a wonderful and all-encompassing overview for those who are passionate about the we had the pleasure of having guest speakers from ICAO (International Civil Aviation Organization) and IATA (International Air Transport Association), which both have offices in Montreal. The topics are very comprehensive, and I truly enjoyed the intensive format of the

NIKOO TAGHAVI Diploma in Integrated Aviation Management



"I already had a passion for aviation, and I wanted to become people working in the heart of the industry. We've had guest speakers from ICAO (International Civil Aviation Organization), Aéroports de Montréal, and key experts in Montreal, the capital of aviation.'

YANNICK ADOU Aviation Management



"I think the combination of McGill, Montreal and aviation are three top. We have guest speakers from ICAO (International Civil Aviation Organization), IATA (International Air Transport Association), Aéroports de Montreal and many more. There's

Everything we're learning is really

HASSAN ABOU-JERJI Diploma in Integrated **Aviation Management**

Program. He currently serves as a judge for the Transportation Appeal Tribunal of Canada.

As the Director General of Civil

Aviation in Costa Rica, he was

involved in the development of

American States—and in the

new regulations—which were later

adopted by the rest of the Central

creation of the Central American

also the Costa Rican representative

to the ICAO Council, later joining

the ICAO as a Technical Officer.

He has been conducting safety

management training courses

worldwide since 2006. He is cur-

rently the training coordinator

of the ICAO Aviation Safety

Aviation Safety Agency. He was

LECTURER

Guy Brazeau is a senior executive with over 35 years of experience in aviation. He is presently Director, Consulting at IATA and has had worldwide responsibility and leadership for IATA's Training and Development Institute, as well as for IATA's Airport and Regulatory segment. Over the years, he has worked as an instructor and a consultant and/or project director in over 30 countries, mainly on airport-related projects.

Affairs Branch.

Representative

LECTURER

Martin Griffin joined EUROCONTROL in 1994. Prior to that, he had been an operational air traffic controller, training officer, and air traffic examiner for 20 years. As the head of the Air Traffic Operations and Systems Unit at EUROCONTROL, he was responsible for the transition from radarbased, tactically oriented air traffic control operations to more strategically oriented trajectory-based cooperative air traffic operations. representative to the International Civil Aviation Organisation (ICAO), having previously worked at the ICAO as Director of Air Navigation Services for Bosnia & Herzegovina.

Adjunct Professor,

Management program.

