## McGill University Mission Statement

The Mission of McGill University is the advancement of learning through teaching, scholarship and service to society; by offering to outstanding undergraduate and graduate students the best education available; by carrying out scholarly activities judged to be excellent when measured against the highest international standards; and by providing service to society in those ways for which we are well suited by virtue of our academic strengths.

## Vision for International Relations

To be recognized as a leading global institution conducting world-class research through international partnerships built on researcher-to-researcher collaborations; to be a destination of choice for international undergraduate and graduate students; to offer international opportunities for study, service and work for McGill students to encourage them to be global citizens; and to connect and contribute globally by drawing on the international strengths of the McGill community to support a global agenda for Montreal, Quebec, and Canada.

## Guiding Principles

In order to achieve its vision for international relations, McGill University:

- Encourages communication between key stakeholders involved in international activities both at McGill and globally;
- Promotes collaboration on campus and abroad to expand McGill's reputation as a leading global institution;
- Fosters coordination among McGill units to ensure that international opportunities are strengthened to the benefit of the greater McGill community.

## Pillars

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<tr>
<th>Pillar One: Research Partnerships</th>
<th>Pillar Two: Student Recruitment and International Opportunities</th>
<th>Pillar Three: Outreach to Global Community</th>
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<td>Support and enhance current and future research through international partnerships built on researcher-to-researcher collaborations.</td>
<td>Recruit the best and brightest undergraduate and graduate students from around the world and offer international opportunities for McGill students.</td>
<td>Connect and contribute globally by drawing on the international strengths of the McGill community to support a global agenda for Montreal, Quebec and Canada.</td>
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## Priorities

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<td>Establish country networks and profiles to identify and support collaborative research.</td>
<td>Coordinate institutional strategy to promote McGill as a destination of choice for foreign students.</td>
<td>Establish branding strategy and enhance public relations efforts to reinforce McGill's international character.</td>
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<td>Identify and promote international partnerships vis-à-vis McGill’s relevant research strengths.</td>
<td>Expand international opportunities for study, service and work to encourage students to be global citizens.</td>
<td>Strengthen relationships with the Quebec, Canadian and international diplomatic corps to support McGill’s priorities.</td>
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<td>Capitalize on global research funding programs in Quebec, Canada and internationally to further enhance McGill’s international research activities.</td>
<td>Enhance and expand the Faculty-based online inventory of professors’ research interests to facilitate prospective students’ search for academic supervisors.</td>
<td>Leverage McGill’s networks and reputation to support a global agenda for Montreal, Quebec and Canada.</td>
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<td>Support international research collaboration opportunities through philanthropy, foundations and corporate engagement.</td>
<td>Promote establishment of scholarships for international students through philanthropy, foundations and corporate engagement.</td>
<td>Engage with alumni to support international opportunities for students, recent graduates and researchers.</td>
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<td>Monitor emerging domestic and international strategies and policies related to research priorities and funding.</td>
<td>Finalize McGill policy on co-tutelles and review the use of joint academic arrangements at the undergraduate and graduate level. Link international scholarship programs and differential fee waivers (DFW) with priority research collaborations.</td>
<td>Evaluate international business opportunities to help foreign institutions develop their educational capabilities (teaching and research).</td>
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Geographic Priorities

Priority Countries and Regions: A Tiered Approach

1. Established Research Performers
   • United States, Europe (UK, France, Germany, Italy, Netherlands, Switzerland and Sweden), Japan, Israel and Australia

2. Growing and Emerging Research Performers
   • China, India, Brazil, South Korea, Russia, Poland, Turkey

3. Areas of Special Interest
   • Francophonie
   • Sub-Saharan Africa
   • Latin America (Mexico, Peru, Colombia, Costa Rica and Argentina)
   • Gulf States
   • Former Eastern Bloc
   • Islamic World
   • Circumpolar Region